

# **Conwy County Borough Council**

# Annual audit summary 2020

This is our audit summary for Conwy County Borough Council. It shows the work completed since the last Annual Improvement Report, which was issued in July 2019. Our audit summary forms part of the Auditor General for Wales' duties.





# **About the Council**

## Some of the services the Council provides















#### **Key facts**

The Council is made up of 59 councillors who represent the following political parties/groups:

- Welsh Conservative 14
- Conwy First Independent Group 13
- Plaid Cymru 9
- Independent 6
- Welsh Labour 6
- Allied Independents 4
- Welsh Liberal Democrats 4
- Not a member of any political group within Conwy County Borough Council 2
- Vacancies 1

The Council spent £237.3 million on providing services during 2019-20, the eighth lowest spend of the 22 unitary councils in Wales.

As at 31 March 2020, the Council had £11 million of usable financial reserves. This is equivalent to 5% of the Council's annual spend on services, the lowest percentage of the 22 unitary councils in Wales.

#### **Key facts**

Conwy has four (6%) of its 71 areas deemed the most deprived 10% of areas in Wales, this is the 12th highest of the 22 unitary councils in Wales<sup>1</sup>.

Conwy's population is projected to increase by 4.5% between 2020 and 2040 from 117,691 to 122,990, including a 7.6% decrease in the number of children, a 5.8% decrease in the number of working-age population and a 32.1% increase in the number of people aged 65 and over<sup>2</sup>.

### The Auditor General's duties

### We complete work each year to meet the following duties

#### Audit of Accounts

Each year the Auditor General audits the Council's financial statements to make sure that public money is being properly accounted for.

#### Value for money

The Council has to put in place arrangements to get value for money for the resources it uses, and the Auditor General has to be satisfied that it has done this.

#### Continuous improvement

The Council also has to put in place arrangements to make continuous improvements, including related plans and reports, and the Auditor General has to assess whether the Council is likely to (or has) met these requirements.

#### Sustainable development principle

Public bodies need to comply with the sustainable development principle when setting and taking steps to meet their well-being objectives. The Auditor General must assess the extent to which they are doing this.

<sup>&</sup>lt;sup>1</sup> An area in this context is defined as a 'Lower Super Output Area'. Source: Stats Wales

<sup>&</sup>lt;sup>2</sup> Source: Stats Wales



Since the Spring of 2020, the ongoing pandemic has affected our audit work. We recognise the huge strain on public services and have reshaped our work programme and found new ways of working to reduce its impact on public bodies' response to COVID-19, while still meeting our statutory duties.



To meet the Auditor General's duties we complete specific projects, but we also rely on other audit work, and the work of regulators such as Care Inspectorate Wales and Estyn (the education inspectorate). We take the findings of our audit work into account when assessing whether the Council has put in place arrangements to secure value for money. Our findings and conclusions are summarised below.

### What we found

# **Audit of Conwy County Borough Council's 2019-20 Accounts**

Each year we audit the Council's financial statements.

#### For 2019-20:

- The Auditor General gave an unqualified true and fair opinion on the Council's financial statements on 1 October 2020. The audit report included two Emphasis of Matter which drew attention to material uncertainties in relation to the Council's property assets and pooled property assets held by the Gwynedd Pension Fund arising from circumstances caused by the COVID-19 pandemic. The opinion was not modified in respect of these matters.
- The Council's Annual Governance Statement and Narrative Report were prepared in line with the CIPFA Code and relevant guidance. They were also consistent with the financial statements prepared by the Council and with our knowledge of the Council.
- The quality of the draft statements presented for audit on 29 July 2020 was generally good.
- A number of changes were made to the Council's financial statements arising from our audit work, which were reported to the Audit Committee in our Audit of Financial Statements Report on 30 September 2020.
- In addition to the Auditor General's responsibilities for auditing the Council's financial statements, he also has responsibility for the certification of some grant claims and returns. Whilst our work is not yet complete, to date it has not identified any significant issues.
- The Auditor General issued the certificate confirming that the audit of accounts for 2019-20 has been completed.
- Key facts and figures from the 2019-20 financial statements can be accessed here.

# Well-being of Future Generations Examination – An examination of Leisure Services

The examination that we undertook in 2019-20 considered the extent to which the Council has acted in accordance with the sustainable development principle when taking steps in leisure services to achieve a citizen outcome that people in Conwy are healthy and active. We concluded that the Council has positively considered the sustainable development principle and has a clear vision for leisure, however, the lack of a clear financial model impacts on the long-term sustainability of the service. The report can be viewed <a href="here">here</a>.

### **Continuous Improvement**

The Auditor General certified that the Council has met its legal duties for improvement planning and reporting and believes that it is likely to meet the requirements of the Local Government (Wales) Measure 2009 during 2020-21.

# **Financial Sustainability**

During 2019-20, we examined the financial sustainability of each council in Wales. In March 2020, we concluded that the Council's use of reserves to fund its revenue budget has reduced their levels significantly; the Council recognises this is unsustainable and has taken steps to improve its budget outturn position and savings delivery. The report can be viewed here.

#### **National Fraud Initiative**

In October 2020, the Auditor General published his report on the findings of the latest National Fraud Initiative (NFI) data-matching exercise in Wales. The exercise helped public bodies in Wales, including the 22 unitary authorities, identify fraud and overpayments amounting to £8 million. The report can be accessed on our website. NFI continues to be developed and in the forthcoming NFI exercise (NFI 2020-2022), local authorities will have access to matches designed to help identify potential fraudulent applications for COVID-19 business support grants.

# Social Services Budgetary and Cost Pressures

During 2019-20, we examined social services budgetary and cost pressures at the Council on residential and nursing home care for adults. In October 2020, we concluded that the Council has been unable to maximise the potential benefits of partnership working when commissioning and administering residential and nursing home care placements. We came to this conclusion because:

- the pooled budget arrangement for care home accommodation does not provide value for money;
- the Council has well-established arrangements for contracting for residential and nursing home care but recent national changes to the financial assessment process have resulted in an additional financial cost; and
- the Council acts to ensure that service users are in appropriate placements, but access to continuing health care funding can result in delays and disputes.

The report can be viewed here.

# **Improving Project Management**

During 2019-20, we sought to answer the question: 'Has the Council improved project management arrangements and acted to address the recommendations made in the independent report on the Mochdre Commerce Park which was presented to the Finance and Resources Overview and Scrutiny Committee on 21 March 2019?' In November 2020, we concluded that the Council has clearly defined and improving project management arrangements, but the absence of project management for the property at Mochdre Commerce Park was the root cause of the problems which occurred. The report can be viewed <a href="https://example.com/here-new-management-new-man

### Other Inspectorates

We also considered the reports of Care Inspectorate Wales (CIW) and Estyn as well as any subsequent actions taken by the Council in response. CIW reported in August 2019 on the Council's Domiciliary Care service in its 2019-20 Annual Performance review letter<sup>3</sup>. There were no other Conwy County Borough Council inspections in this period, but as usual Estyn inspected local schools, and services that are registered with CIW in Conwy were subject to regular review.

#### **Local Government Studies**

As well as local work at each council, each year we also carry out studies across the local government sector to make recommendations for improving value for money. Since the last annual improvement report we have published the following reports:

# The 'Front Door' to Social Care (September 2019)

We considered the effectiveness of the new 'front door' to social care, looking specifically at services for adults. We found that whilst councils are preventing social-care demand, information, advice and assistance are not consistently effective. The full report can be viewed here.

# **Review of Public Services Boards (October 2019)**

We inspected how Public Services Boards are operating; looking at their membership, terms of reference, frequency and focus of meetings, alignment with other partnerships, resources and scrutiny arrangements. We concluded that Public Services Boards are unlikely to realise their potential unless they are given freedom to work more flexibly and think and act differently. The full report can be viewed here.

# Progress in implementing the Violence Against Women, Domestic Abuse and Sexual Violence Act (November 2019)

We examined how the new duties and responsibilities of the Violence against Women, Domestic Abuse and Sexual Violence (Wales) Act are being rolled out and delivered. We found that victims and survivors of domestic abuse and sexual violence are often let down by an inconsistent, complex and fragmented system. The full report can be viewed here.

<sup>&</sup>lt;sup>3</sup> Local authority annual performance review letter 2019/20: Conwy County Borough Council | Care Inspectorate Wales

# Rough Sleeping in Wales – Everyone's Problem; No One's Responsibility (July 2020)

We looked at how well public services are responding to the issue of rough sleeping. Overall, we found that responding to COVID-19 is an opportunity for public bodies to start addressing long standing weaknesses in partnership working which has stopped them from tackling rough sleeping in the past. The full report can be viewed here.

### **Better Law Making (September 2020)**

This report draws on five reports published between 2019 and today looking at how local authorities are responding to the challenge of implementing new legislation. Implementation is a complex task which needs to be fully thought through by the Welsh Government and the Senedd whenever they bring forward and make any new legislation. The paper highlights the difficulties faced by local authorities and their public sector partners in implementing their new responsibilities. The full report can be viewed here.

### **Commercialisation in Local Government (October 2020)**

Councils have conducted commercial activity for a long time, and many councils are exploring additional commercial opportunities to mitigate against the financial pressures they face. Our report is specifically targeted at helping elected members and senior officers to examine and judge the potential impact on their organisations when considering whether to undertake commercialisation. It will also help councils to demonstrate how well they are discharging their value for money responsibilities. The full report can be viewed here.

#### Planned work for 2020-21

We also looked at the key challenges and opportunities facing the Council. These risks could have an effect on the Council's ability to meet its legal obligations in relation to the sustainable development principle, the use of its resources and continuous improvement.

The most significant risk and issue facing councils and the wider public sector during 2020-21 is the COVID-19 pandemic. We have shaped our work to provide assurance and challenge in a way which helps to support the Council through this period. Our work plan for 2020-21 includes:

- Recovery planning in response to the COVID-19 pandemic
- COVID-learning project helping to identify and share learning from the way in which public bodies have responded to the pandemic
- Assurance and risk assessment
- A review of the Council's financial sustainability
- A review to consider if the third sector is working effectively in Conwy
- North Wales Economic Ambition Board
- Commissioning Older People's Care Home Placements North Wales Councils and Betsi Cadwaladr University Health Board

The Auditor General is independent of government, and is appointed by Her Majesty the Queen. The Auditor General undertakes his work using staff and other resources provided by the Wales Audit Office, which is a statutory board established for that purpose and to monitor and advise the Auditor General. The Wales Audit Office is held to account by the Senedd.

The Auditor General audits local government bodies in Wales, including unitary authorities, police, probation, fire and rescue authorities, national parks and community councils. He also conducts local government value for money studies and assesses compliance with the requirements of the Local Government (Wales) Measure 2009.

Beyond local government, the Auditor General is the external auditor of the Welsh Government and its sponsored and related public bodies, the Senedd Commission and National Health Service bodies in Wales.

Audit Wales is the non-statutory collective name for the Auditor General for Wales and the Wales Audit Office, which are separate legal entities with their own legal functions, as described above. Audit Wales is not a legal entity.

We welcome correspondence and telephone calls in Welsh and English. Corresponding in Welsh will not lead to delay. Rydym yn croesawu gohebiaeth a galwadau ffôn yn Gymraeg a Saesneg. Ni fydd gohebu yn Gymraeg yn arwain at oedi.

This document is also available in Welsh.